

## ANNEX 1. Monitoring activities

<b>IPA MONITORING COMMITTEE</b> <b>MEETING ON 5 July 2011</b> <b>Programme period assessed 01/01/11 – 31/12/11</b>				
Component	Programme		Sectoral/Joint Monitoring Committee Meeting Date/Location/ <dd/mm/yyyy> <location>	Sectoral/Joint Monitoring Committee Report <dd/mm/yyyy>
<b>I – TAIB</b>	2011	Ministry for EU Affairs	<b>1<sup>st</sup> JMC TAIB MC</b> 2 February 2011 Ankara	<b>1<sup>st</sup> JMC TAIB MC</b> 31 March 2011
			<b>2<sup>nd</sup> JMC TAIB MC</b> 5 July 2011 Ankara	<b>2<sup>nd</sup> JMC TAIB MC</b> 2 August 2011
<b>II – CBC</b>	ENPI Blacksea Basin CBC Programme		<b>JMC</b> 23 – 24 February 2011 Edirne	<b>JMC</b> 7 March 2011
	2011	Ministry for EU Affairs		
<b>III – Regional Development</b>	Transport		<b>8<sup>th</sup> SMC</b> 17 May 2011 Ankara	<b>8<sup>th</sup> SMC</b> 21 October 2011
	2011	Ministry of Transport Maritime Affairs and Communications	<b>9<sup>th</sup> SMC</b> 22 November 2011 Ankara	<b>9<sup>th</sup> SMC</b> 02 March 2012
	Environment		<b>8<sup>th</sup> SMC</b> 17 May 2011 Ankara	<b>8<sup>th</sup> SMC</b> 30 September 2011
	2011	Ministry of Environment and Urbanization	<b>9<sup>th</sup> SMC</b> 23 November 2011 Ankara	<b>9<sup>th</sup> SMC</b> 15 June 2012
	Competitiveness		<b>8<sup>th</sup> SMC:</b> 18/05/2011 Ankara	<b>8<sup>th</sup> SMC:</b> 18/05/2011
	2011	Ministry of Science, Industry and Technology	<b>9<sup>th</sup> SMC:</b> 22/11/2011- Ankara	<b>9<sup>th</sup> SMC:</b> 22/11/2011
<b>IV – Human Resources Development</b>	2011	Ministry of Labor and Social Security	<b>8<sup>th</sup> SMC</b> 07.07.2011 Trabzon <b>9<sup>th</sup> SMC</b> 01.12.2011 Ankara	<b>8<sup>th</sup> SMC</b> 22.09.2011 <b>9<sup>th</sup> SMC</b> 13.01.2012
<b>V – IPARD</b>	2011	Ministry of Food, Agriculture and Livestock	<b>5<sup>th</sup> MC</b> 06.07.2011 Ankara <b>6<sup>th</sup> MC</b> 07.12.2011 Ankara	<b>5<sup>th</sup> MC</b> 28.09.2011 <b>6<sup>th</sup> MC</b> 08.03.2012

**Annex 2. Summary of the findings, conclusions and recommendations of the Sectoral/Joint Monitoring Committees**

COMPONENT	Findings	Conclusions	Recommendations
<b>Component I</b>			<p>A procedure for PF amendment should be set.</p> <p>A mechanism should be introduced for faster use of SEI funds.</p> <p>The gender mainstreaming issue should be integrated into financial cooperation.</p> <p>There is a need for a change in the template of PMRs.</p> <p>A Thematic evaluation on environment should be realized.</p> <p>Establishment of project level steering committees is needed.</p>
<b>Component II</b>		<p>The second call for proposals will be launched with a suspension clause for the IPA funds.</p> <p>The second call for proposals will be an Open call for proposals, with the eligibility of partnerships and actions at the administrative step, the eligibility of activities and costs at the quality check step, and the eligibility of applicants and partners at the end, as the last step.</p> <p>The annexes of the guidelines for applicants with modifications according to the previous decisions of the JMC were approved.</p> <p>The Visual Identity Manual for the Black Sea Basin 2007-2013 Joint Operational Programme with the modification proposed by TR were approved.</p> <p>The organization of Partnership forums on the 19th of April in Yerevan and on the 5th of May in Istanbul was approved.</p>	<p>A provision shall be included in the Guidelines and the Grant contract to clarify that the equipments, vehicles, supplies, buildings and land purchased by a Beneficiary/partner from outside the eligible area could remain at the end of the project in their ownership, with the prior approval of the JMA (ENPI) and CFCU (IPA).</p> <p>Introduced in the text of the guidelines the phrase "all partnerships should strive to create permanent networks/partnerships" and the creation of permanent networks/partnerships shall be evaluated under section 4.3 of the evaluation grid, under institutional sustainability, which shall be rephrased.</p>
<b>Component III (TOP)</b>	<p>Physical conditions of IPA Unit need to be improved.</p> <p>The proper establishment of institutional capacity at IPA Unit for taking over the delegated functions was of paramount importance for all stakeholders.</p>	<p>Cooperation Agreement with the CFCU will be extended until the end of 2011 through a new addendum.</p> <p>In order to avoid decommitment risk, the Certified Statement of Expenditure must be sent to EC by the end of December</p> <p>The legal basis problem of the Unit was solved with the Decree Law 655 dated 01 November 2011 which restructured the Ministry. The Unit is replaced under the newly established DG Foreign Relations and EU Affairs</p> <p>IPA Unit has moved new office which is properly renovated for tendering functions.</p> <p>Cooperation Agreement was extended till the end of 2011.</p> <p>Commission declared that extension process of OPs will be finalized in April 2012. The total amount which is approximately 700 million euro is planned to be allocated to the OPs according to the results of the mid-term evaluations carried by the Technical Assistance team of the Ministry of Development.</p>	<p>The upcoming modification of TOP for 2012-2013 period has been discussed with the Commission services. Enhancement of the project pipeline has been emphasized. Each Operating Structure had to decide internally how to allocate the funds amongst the different priorities for the last two years.</p> <p>Commission proposed not to give an exact date for the extension of Cooperation Agreement.</p> <p>The findings of the Audit Authority should be carefully followed up since the weaknesses defined could have impact on conferral of management decision.</p> <p>A great effort should be made meeting the contracting deadlines in order to avoid decommitment risk.</p> <p>Halkalı-Kapıkule Railway project is suggested for the next programming period considering that the reassessment will take a long time.</p> <p>Railway modernization projects in the</p>

			<p>pipeline need to be accelerated in the event that things don't work out in Filyos Port Project.</p> <p>If the two contracts for Gebze-Köseköy and Irmak-Karabük are signed and they receive the pre-financing request by 31<sup>st</sup> December, the Ministry would save all funds according the n+3 rule for 2011.</p>
<b>Component III (RCOP)</b>		<p>Revised Sectoral Monitoring Committee composition and 2011-2013 Rotating Participation Plan were adopted by the Committee members.</p> <p>Revised Declaration of Impartiality and Confidentiality was adopted by the Committee members.</p> <p>It was decided that SMC members will provide their written comments on the 2010 Sectoral Annual Implementation Report to the RCP-CIC, if any, by the 3rd of June 2011.</p> <p>TTGV was included to the Ad-Hoc Evaluation Committee.</p>	
<b>Component III (EOP)</b>	<p>Problems related to receiving the EC comments and the implementation period of the EOP</p> <p>MoEU generated a remarkable project pipeline for the EOP</p>	<p>It is very crucial to receive the EC comments timely and promptly in order to take financing decision subsequently and then accelerate procurement stage of the projects, which will help to mitigate the commitment risks for the mentioned years</p> <p>There would be no way to generate sufficient expenditure to meet yearly de-commitment targets without sufficient progress in tendering and signature of contracts on the cut-off date 17th March 2011</p>	Adoption of the personnel to new responsibilities
<b>Component IV</b>	<p>It was stated that since the previous SMC Meeting held in Trabzon, there had been great progress and thus no major finding had been identified during the auditing of the Commission auditors. It was also noted that there was no obstacle to accreditation and the completion of the accreditation was expected in the first weeks of 2012.</p>	<p>It was stated that in the previous Sectoral Monitoring Committee it had been suggested that the opinions and comments of the stakeholders had to be benefited more and it was pleasant to see that in the present Committee meeting stakeholders voice their opinions and contribute more to the process. It was emphasized that giving proposals to the call for operations would make many different organizations and institutions an operation end-recipient and this was a positive development.</p>	<p>The crucial importance of monitoring and evaluation for every program cycle was emphasized. The consequences of the de-commitment risk and the efforts had to be made to avoid absorption problems in the future were underlined and it was stated that this could be possible by a proper and timely preparation of a pipeline of operations.</p>
<b>Component V</b>	<p>Arrangement of briefing meeting by 20 provincial coordination units of Agriculture and Rural Development Support Institution with the participation of nongovernmental organizations formed in the respective provinces and the unions having central organization and nongovernmental organizations under the chairmanship of Agriculture and Rural Development Support Institution was accepted.</p> <p>It was accepted to remove measure 102 support for the setting up of Producer Groups on condition that the funds allocated for this measure is transferred to other measures, and to forward this request to the Commission.</p>	<p>Approximately 650 publicity activities have been performed by 20 PCUs and the headquarters of ARDSI following the decision adopted in the last Monitoring Committee meeting and 150 of such activities were organized only for the NGOs in the provinces and added that these activities are still underway.</p> <p>The negotiations on measure 102 are going on.</p>	

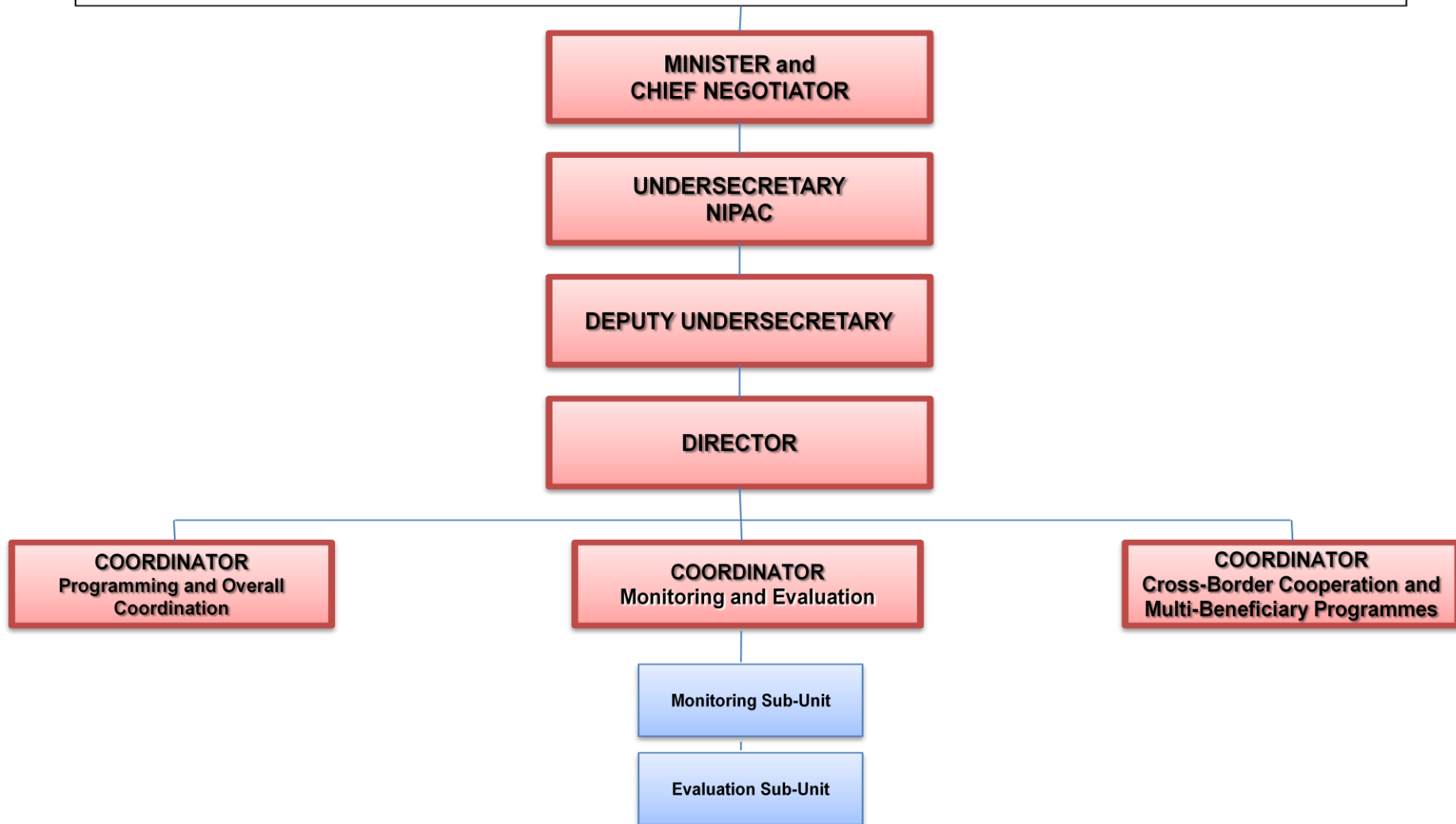
### Annex 3.1 Annual IPA implementation progress <sup>(1)</sup>

<b>Component</b>	<b>Programme</b>	<b>Contracted during the assessed period in %</b>	<b>Contracted since the start of the Programme in %</b>
<b>I – TAIB</b>	<2007>	44,9	89,2
	<2008>	30,4	66,3
	<2009>	20,6	20,6
	<2010>	3,2	3,2
<b>II – CBC</b>	<Black Sea Basin Programme> <2007-2013>	16,48	16,48
<b>III – RD</b>	Transport <2007-2011>	95,35	95,35
	Environment <2007-2011>	35,88	35,92
	Competitiveness <2007-2011>	7,7	18,5
<b>IV – HRD</b>	<2007-2013>	4,07	23,72
<b>V – IPARD</b>	<2007-2012>	0,05	0,05

---

<sup>(1)</sup> One row per year.

**ORGANIGRAMME OF  
FINANCIAL COOPERATION DIRECTORATE  
MINISTRY FOR EU AFFAIRS**

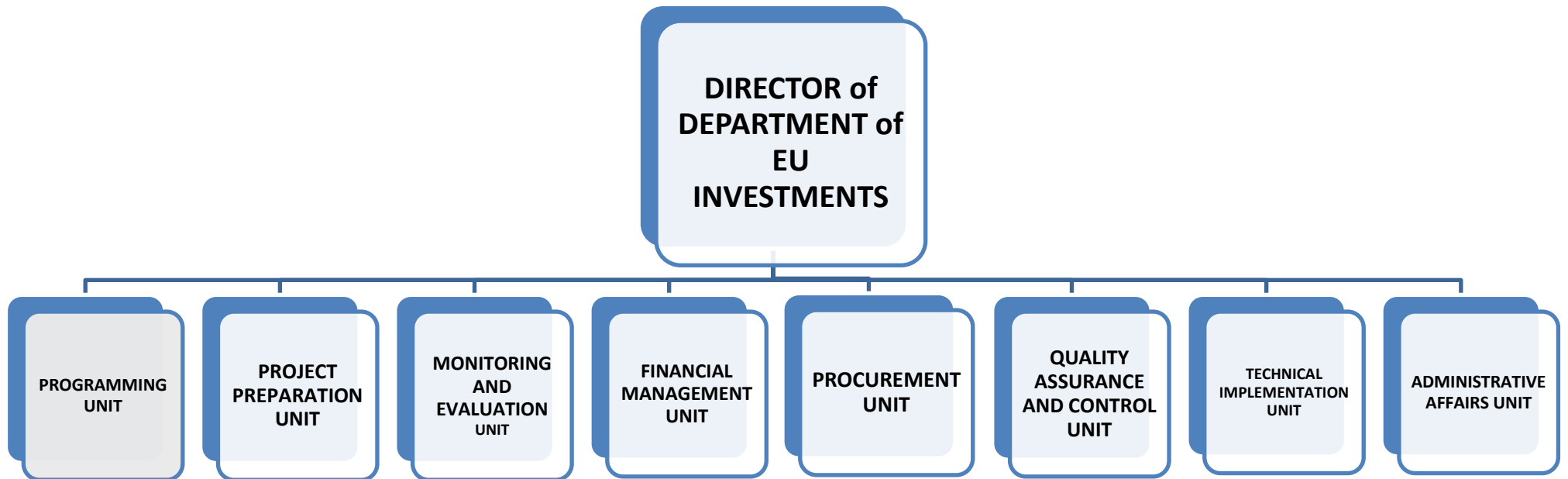


Annex 3.2

# THE ORGANIGRAMME OF DEPARTMANT OF EU INVESTMENTS

April, 2012

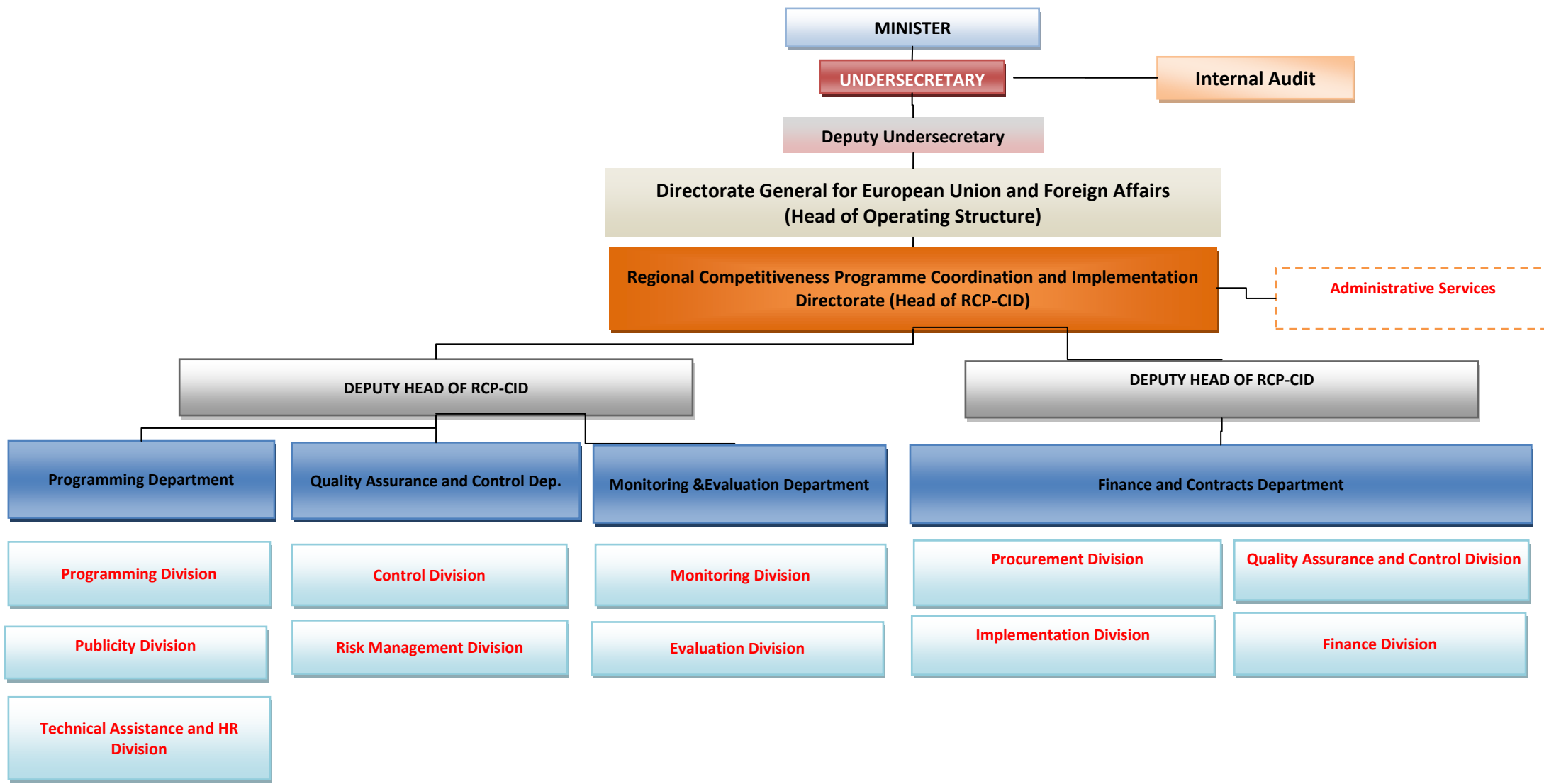
# ORGANIGRAMME OF DEPARTMENT OF EU INVESTMENTS

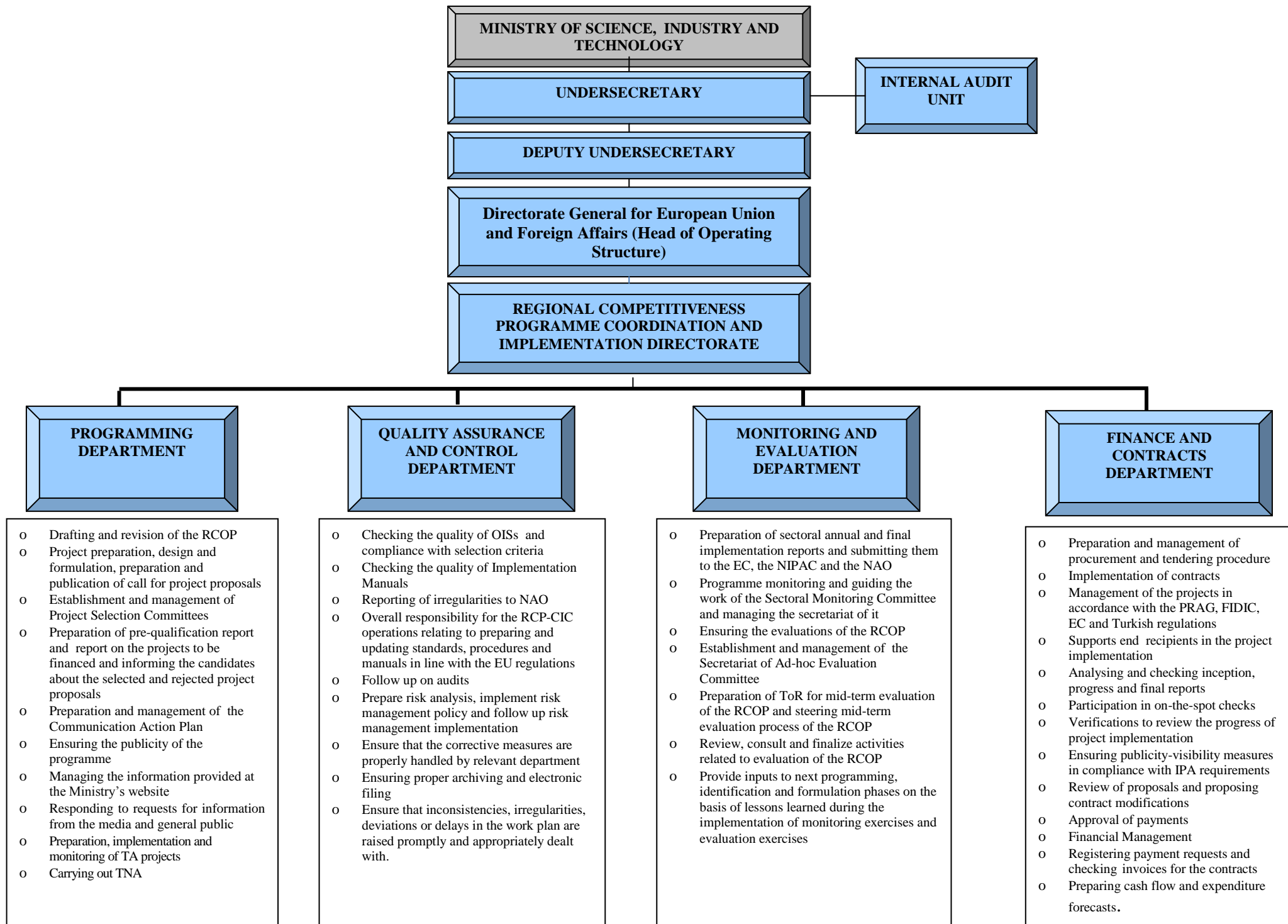


**Annex 3.2**

**THE ORGANIGRAMME OF THE REGIONAL COMPETITIVENESS  
PROGRAMME COORDINATION AND IMPLEMENTATION DIRECTORATE**





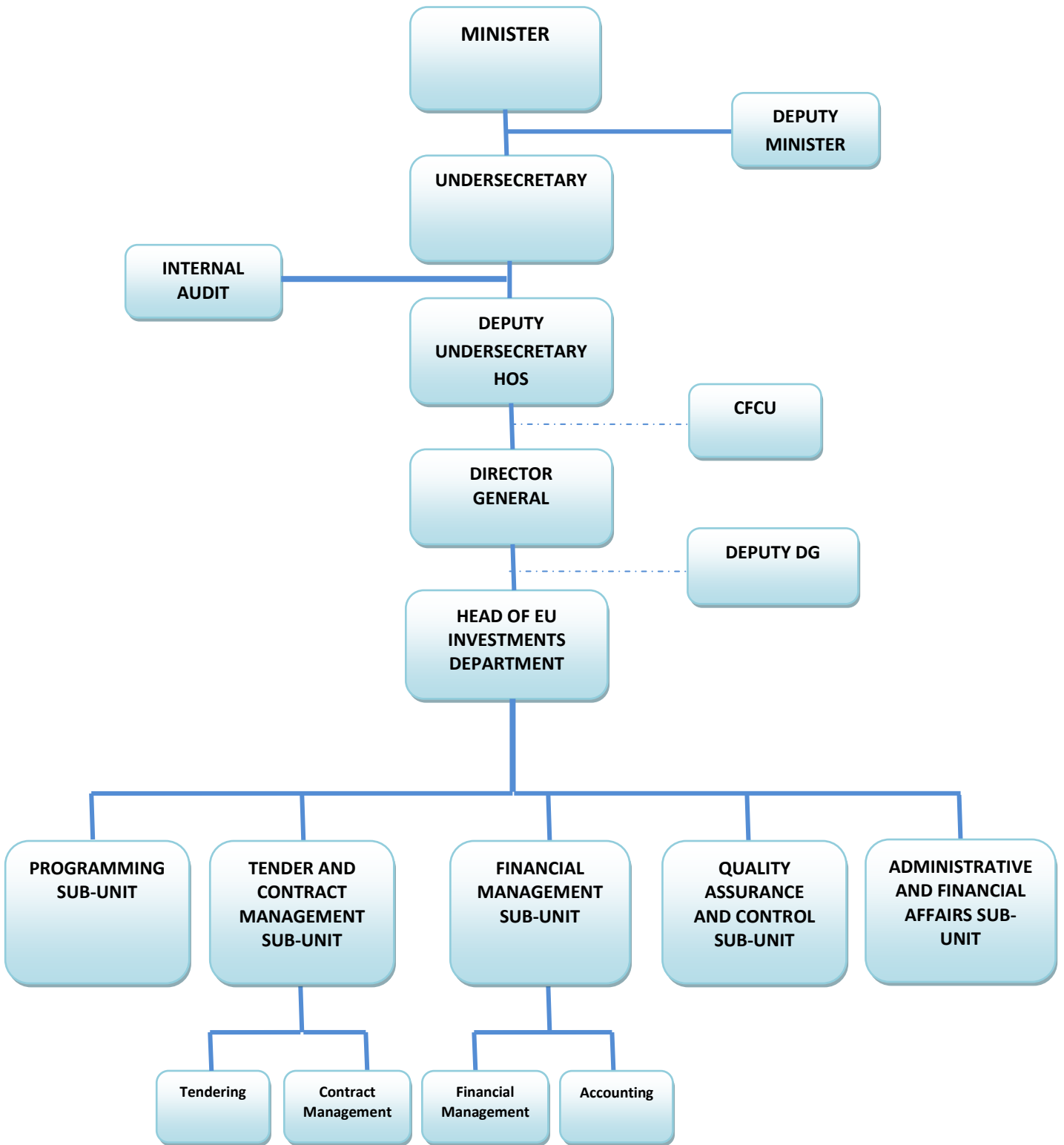


Annex 3.2.

THE ORGANIGRAMME OF DEPARTMENT FOR  
EU INVESTMENTS

MINISTRY OF TRANSPORT, MARITIME AFFAIRS  
AND COMMUNICATIONS

April 2012





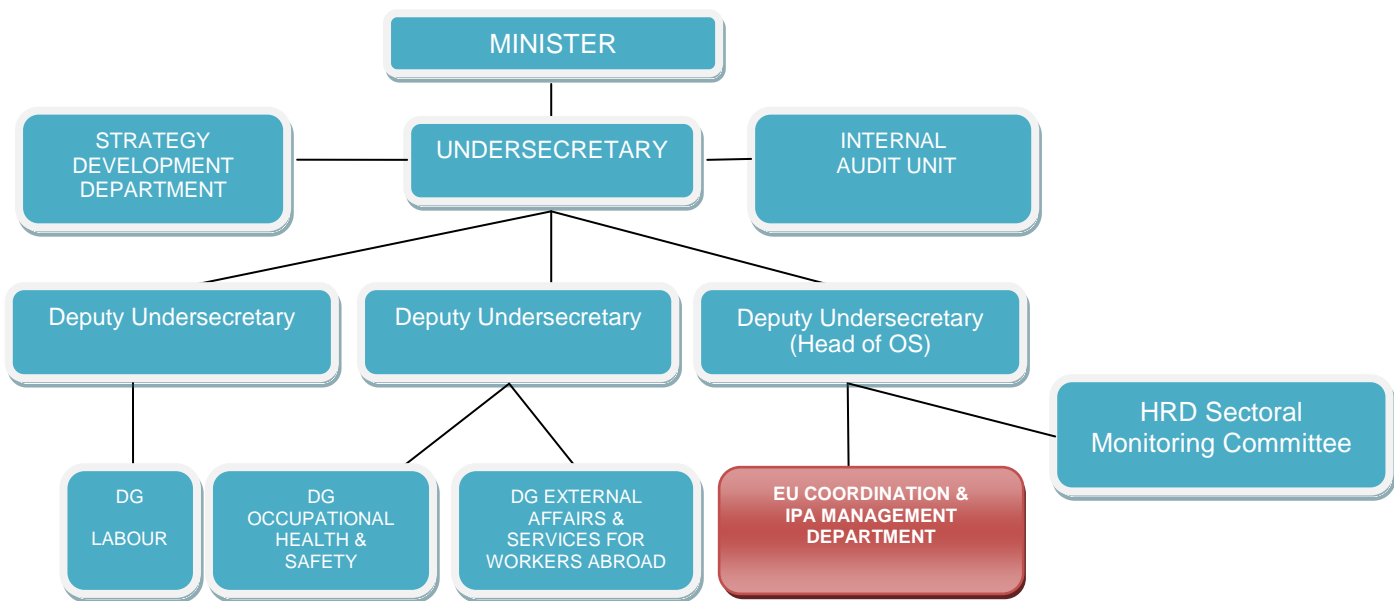
**ORGANIGRAMME AND STAFF  
OF  
THE IPA MANAGEMENT DEPARTMENT  
OF  
THE MINISTRY OF LABOUR AND SOCIAL SECURITY  
AS HRD OP OPERATING STRUCTURE**



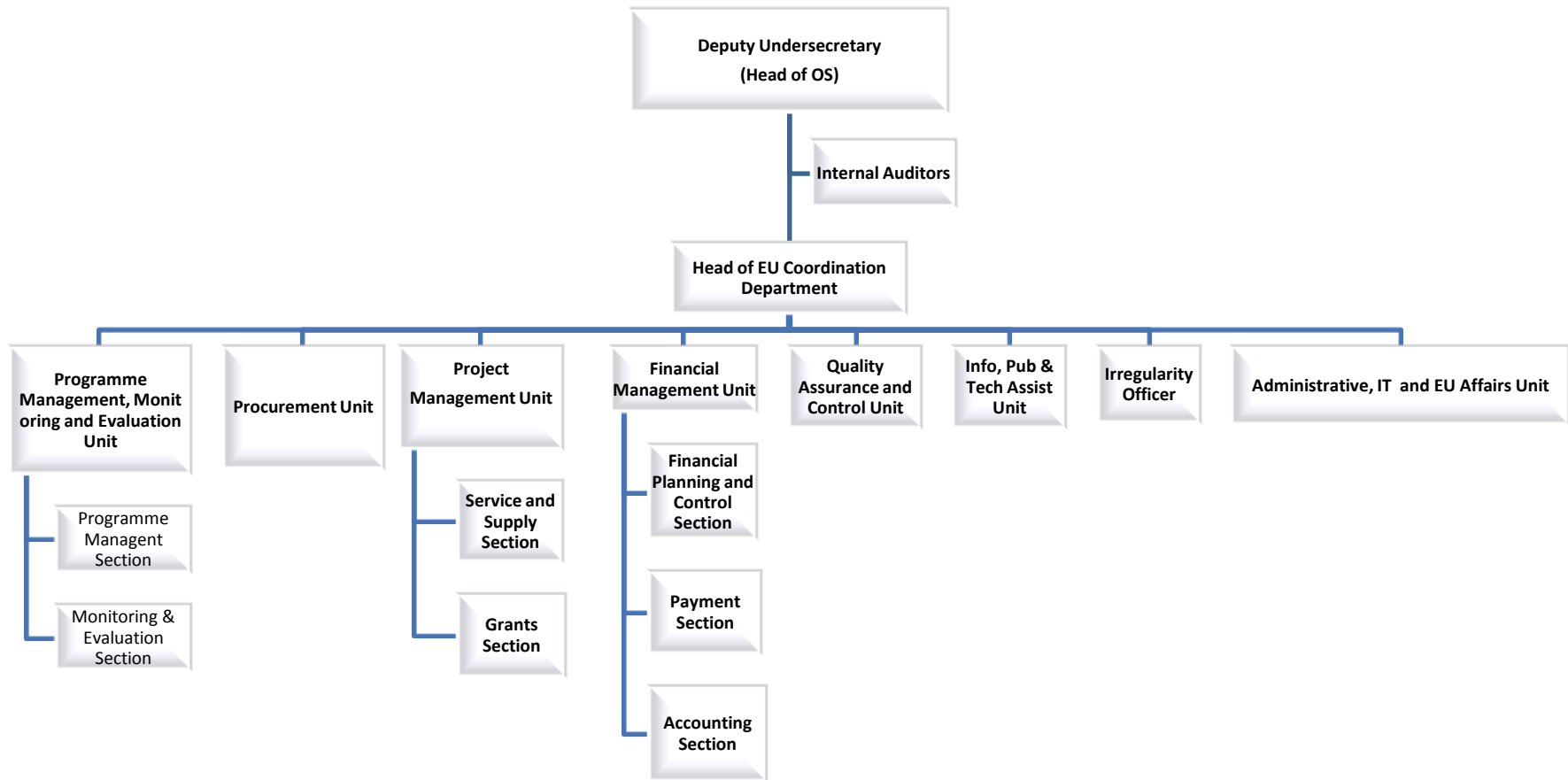
**Ankara 2011**

**ORGANIGRAMME OF HRD OP OPERATING STRUCTURE (MoLSS)**

**OVERALL ORGANIGRAMME OF THE MOLSS**

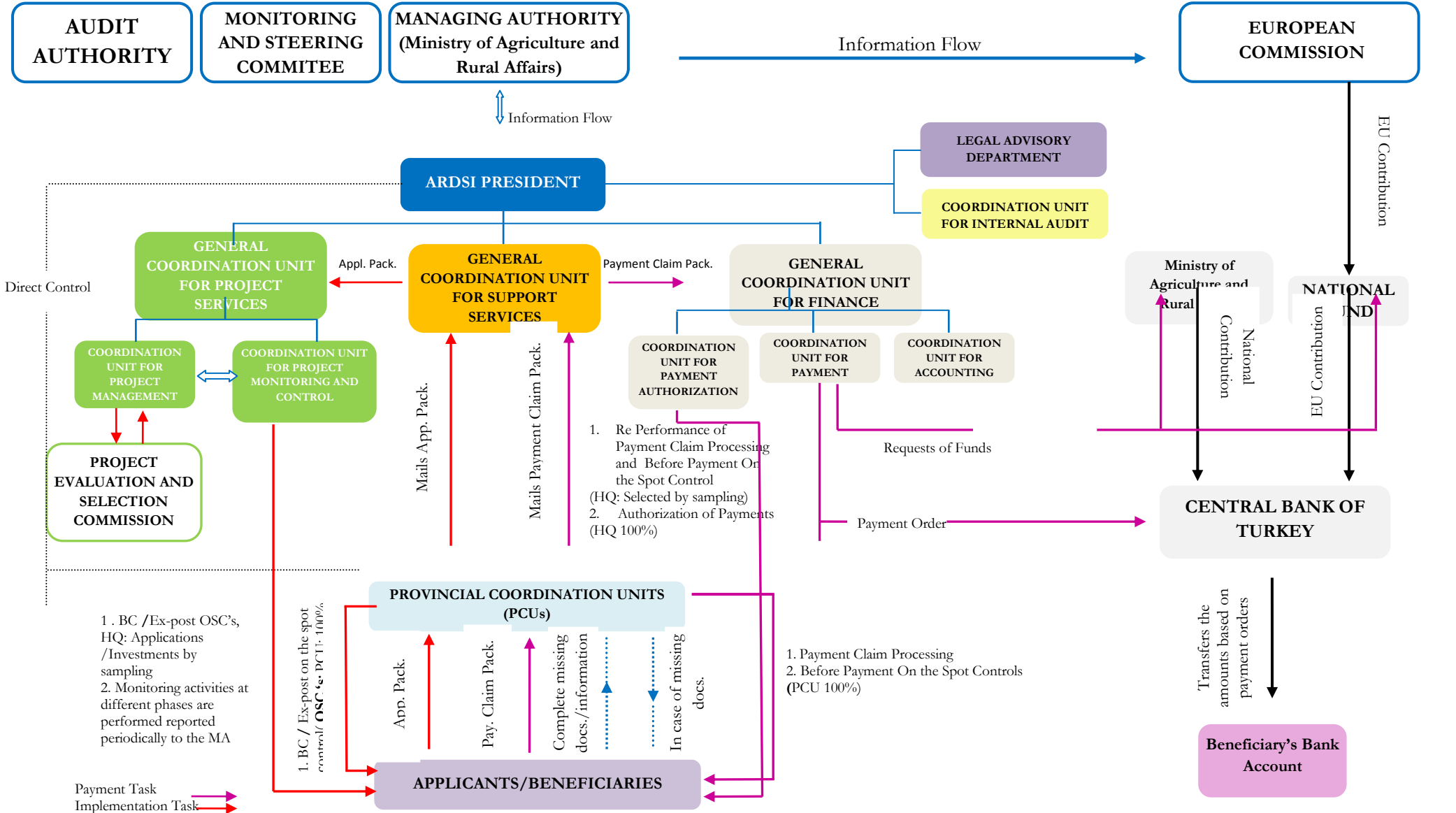


**ORGANIGRAMME OF EU COORDINATION DEPARTMENT AS THE OPERATING STRUCTURE**



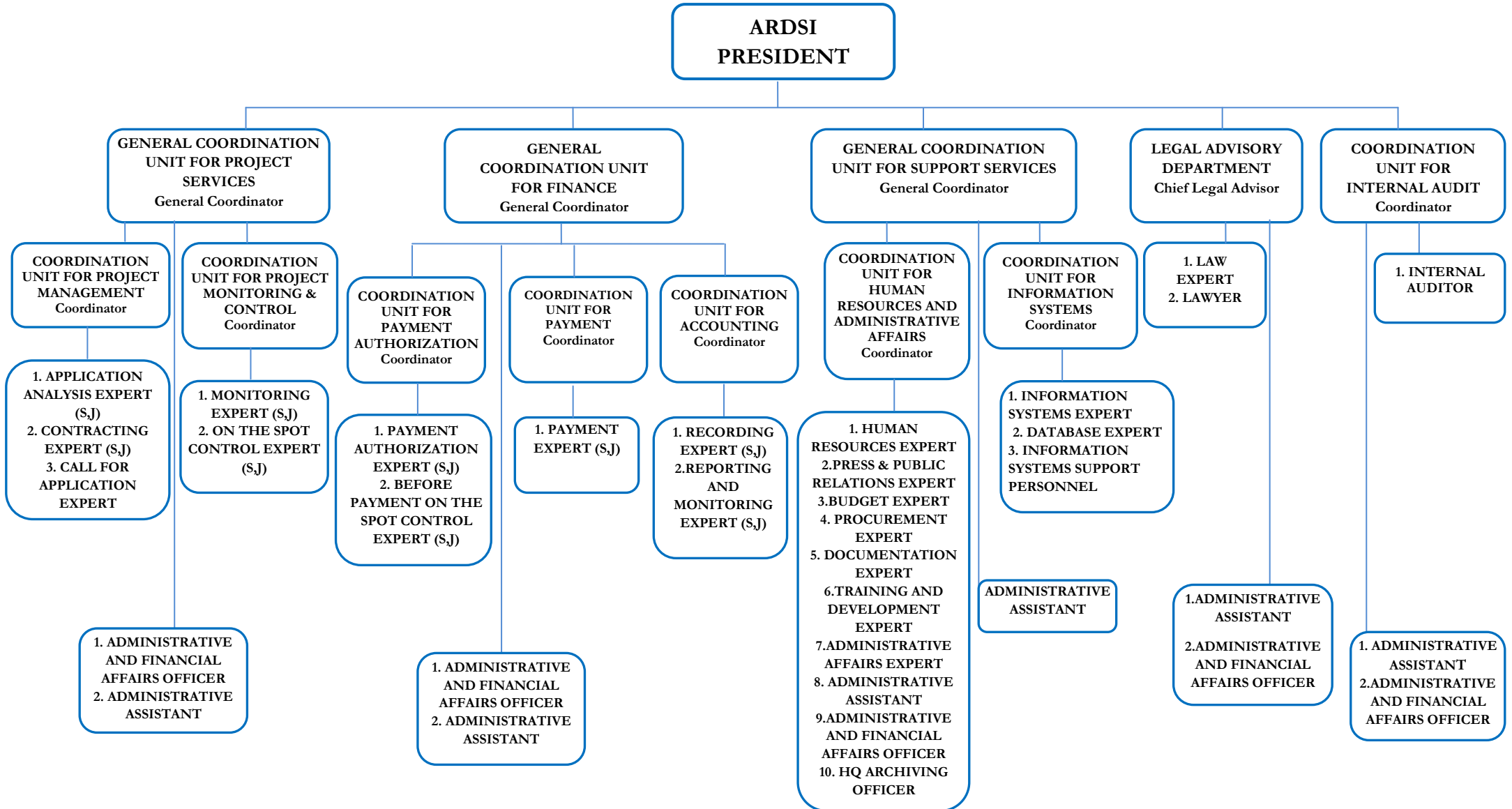
0005

GENERAL ORGANIZATIONAL DIAGRAMME

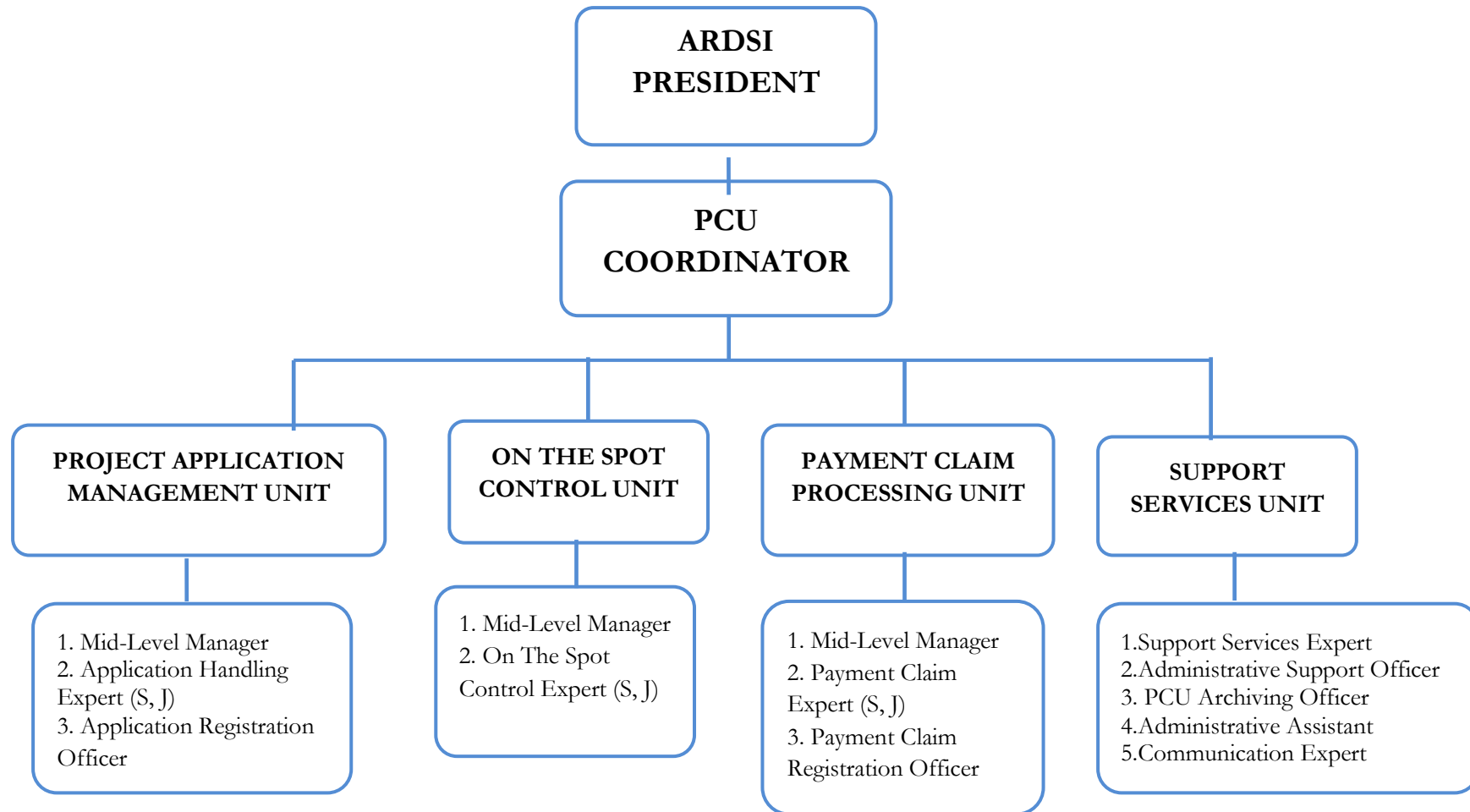




**0006  
HEADQUARTER ORGANIZATIONAL CHART**



**0007  
PROVINCIAL COORDINATION UNITS ORGANIZATIONAL CHART**



**Annex 4. – Annual IPA implementation report - Financial progress, Cut off date: 31/12/11**

IPA COMPONENT 2011	Commitments					Disbursements					IPA Budget	National budget	Total IPA + national budget
	Total IPA + national public contribution	IPA Community contribution		National public contribution		Total IPA + national public contribution	IPA Community contribution		National public contribution				
	EUR	EUR	% <sup>(1)</sup>	EUR	% <sup>(2)</sup>	EUR	EUR	% <sup>(1)</sup>	EUR	% <sup>(2)</sup>			
<b>I. TAIB (2007, 2008, 2009, 2010 NPs)</b>											615,197,439	94,282,453	709,818,448
Number of projects contracted: XX	356,697,458.68	312,654,279.63	50.82	44,043,179.05	46.71								
Number of projects completed: XX						146.560.735,12	135.706.360,24	22.06	10.731.244,77	11.38			
<b>II. CBC: PROGRAMME &lt;Black Sea Basin&gt;</b>											7,000,000	777,777	7,777,777

IPA COMPONENT 2011	Commitments					Disbursements					IPA Budget	National budget	Total IPA + national budget
	Total IPA + national public contribution	IPA Community contribution		National public contribution		Total IPA + national public contribution	IPA Community contribution		National public contribution				
	EUR	EUR	% <sup>(1)</sup>	EUR	% <sup>(2)</sup>	EUR	EUR	% <sup>(1)</sup>	EUR	% <sup>(2)</sup>	EUR	EUR	EUR
Number of projects contracted: 9	1,258,908.9	1,153,945.48	16.48	104,963.42	13.49								
Number of projects completed: XX													
<b>III. RD : Transport &lt;2017-2011&gt;</b>											339.150.00 0	59.744.111	398.894.11 1
Number of projects contracted: 6	387,587,668	324,624,404	95.71	62,963,264	105	54.128.943	46.009.601 1	13.5	8.119.341	13.5			
Number of projects completed: 1						72,250	61,413	0.02	10,837	0.02			
<b>RD: Environment &lt;2017-2011&gt;</b>											416,700,00 0	73,535,298	490,235,29 8
Number of projects contracted: 22	178,047,356	150,495,151	36.1	27,552,215	37.4								
Number of projects completed: 0						34,156,149	28,869,751	6.9	5,286,898	7.1			

<sup>1</sup> Additional to this figure, €7,325,000 has been used for the purpose of pre-financing of the Programme. Therefore de-committed amount was € 7,465,399 in 2011.

IPA COMPONENT 2011	Commitments					Disbursements					IPA Budget	National budget	Total IPA + national budget
	Total IPA + national public contribution	IPA Community contribution		National public contribution		Total IPA + national public contribution	IPA Community contribution		National public contribution				
	EUR	EUR	% <sup>(1)</sup>	EUR	% <sup>(2)</sup>	EUR	EUR	% <sup>(1)</sup>	EUR	% <sup>(2)</sup>			
<b>RD: Competitiveness &lt;2007-2011&gt;</b>											299,650,00 0 <sup>(3)</sup>	52,879,428	352,529,42 8
Number of projects contracted: 12	65.530.601	55.701.011	18.55	9.829.590	18.55	51,729,667	43,970,217	14.7	7,759,450	14.7			
Number of projects completed: 2						145,278	123,486	0.04	21,792	0.04			
<b>IV. HRD &lt;2007-2011&gt;</b>											299,700,00 0	52,800,000	352,500,00 0
Number of grants provided:	71,344,383	60,642,726	20.23	10,701,657	20.26	57,992,619	49,293,726	16.4 4	8,698,893	16.47			
<b>IV. IPARD</b>											660,890,00 0	216,477,69 6	877,367,69 6
Number of projects contracted: 4	471,415.28	353,561.46	0.05	117,853.82	0.05								
Number of projects													

IPA COMPONENT 2011	Commitments					Disbursements					IPA Budget	National budget	Total IPA + national budget
	Total IPA + national public contribution	IPA Community contribution		National public contribution		Total IPA + national public contribution	IPA Community contribution		National public contribution				
	EUR	EUR	% <sup>(1)</sup>	EUR	% <sup>(2)</sup>	EUR	EUR	% <sup>(1)</sup>	EUR	% <sup>(2)</sup>	EUR	EUR	EUR
completed: 0													
Number of projects inspected: 0													

(1) in percentage of IPA budget

(2) in percentage of national budget